



Inspiring breakthroughs in the way
the world treats children
Annual Review 2012



Save the Children is the world's leading independent organisation for children

Our vision

A world in which every child attains the right to survival, protection, development and participation

Our mission

To inspire breakthroughs in the way the world treats children and to achieve immediate and lasting change in their lives

“Save the Children’s programmes and advocacy have prevented child deaths in dozens of countries and helped millions of children into school, making progress towards the 2015 Millennium Development Goals. In 2012, we raised our game by publishing ‘Ending Poverty in Our Generation’, the first comprehensive proposal on global development targets beyond 2015. With the right investment, we believe the world could end preventable child deaths and ensure all children receive quality education within 20 years”

Charles Perrin

Chair, Save the Children International

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Introduction

IN 2012, I MET children who had escaped fighting in Syria. They'd seen terrible things and left family members behind. Their schooling was disrupted and their futures were uncertain. No child should have to go through that.

Save the Children was started nearly 100 years ago in response to the suffering of children in the First World War. Today, our cause is just as vital – but the world has changed and we have too.

While our work with children continued unabated (including responding to more humanitarian emergencies than ever before), 2012 was a year of huge change for us internally. After many months of planning and preparation, we successfully transitioned the majority of our international programs into a single, joined-up operation. It's early days but the new structure is working well and I've enjoyed seeing the enthusiasm of country teams and increased ambition for children.

Over the last century, Save the Children – in partnership with others – has inspired breakthroughs in the way the world treats children. Now, for the first time, we are proactively setting out to inspire



breakthroughs within our core competencies of health and nutrition, education, child protection and child rights governance – as set out in these pages. We committed to the first of these breakthroughs four years ago by launching our global campaign to stop children dying from preventable causes before their fifth birthday. This has shown that dramatic change is possible with a concerted effort.

Thanks to the extraordinary efforts of our staff and partners, we now have a strong foundation to build on in the years to come – to realise our vision of a world where every child enjoys their rights.

Jasmine Whitbread

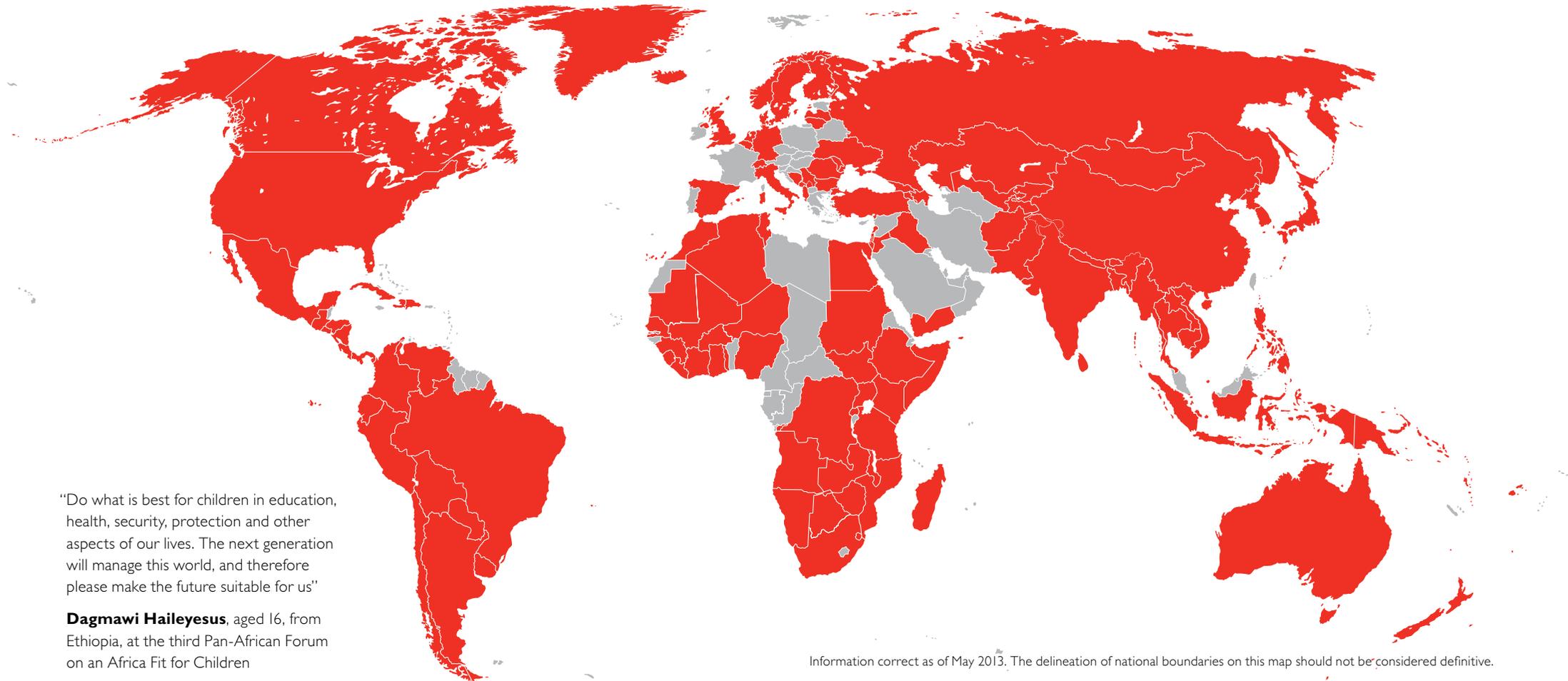
CEO, Save the Children International

Where we work

Save the Children is the world's leading independent organisation for children. We work in around 120 countries to achieve breakthroughs in the way the world treats children

"We slept on the street, in the park and under the bridge. I begged with my mother and sister, but some adults smacked and bullied us. We were often hungry, I often got sick. In the centre I learn, play, sing, draw, do drama, eat and watch movies. I like all the teachers. We now live in an apartment and my parents work. We have beds, clothes and dishes that the centre gave us"

Marsida, aged 12, from Tirana, Albania. She and her sister attend a drop-in centre for street children that we run with the city authority and a local organisation



"Do what is best for children in education, health, security, protection and other aspects of our lives. The next generation will manage this world, and therefore please make the future suitable for us"

Dagmawi Haileyesus, aged 16, from Ethiopia, at the third Pan-African Forum on an Africa Fit for Children

Information correct as of May 2013. The delineation of national boundaries on this map should not be considered definitive.

Our impact in 2012

In 2012 our work once again touched the lives of over 125 million children worldwide and directly reached 45 million children



77

We responded to 77 humanitarian crises around the world

11.2 million

We scaled up our HIV/AIDS programme in Bangladesh, supported by the Global Fund, to reach 11.2 million children during 2012, compared with 5.3 million children in 2011

30

Save the Children played a leading role in producing and launching global Minimum Standards for Child Protection in Humanitarian Action and disseminating them to 30 countries

80

We undertook 80 advocacy initiatives in 42 countries around the world to ensure that every child receives a good quality education

445,000

We provided 445,000 families with cash or goods to help them fight child malnutrition

How we work

To maximise our impact for children we work in line with our Theory of Change, where we aim to:

- **be the innovator** develop and prove evidence-based, replicable solutions to the problems children face
- **achieve results at scale** support effective implementation of best practices, programmes and policies for children, leveraging our knowledge to ensure sustainable impact at scale
- **be the voice** advocate and campaign for better practices and policies to fulfil children's rights and to ensure that children's voices are heard and taken seriously
- **build partnerships** collaborate with children, civil society organisations, communities, governments and the private sector to share knowledge to ensure children's rights are met

“In any refugee crisis children face risks, including separation from their families, abuse and exploitation, but the long-term insecurity in eastern DRC means children are in a particularly dangerous situation. They may be alone in an area where armed groups recruit children, have witnessed terrible things, and be without basic supplies like food and clean water”

Rob MacGillivray, Save the Children's Country Director, DRC



This page shows some of the ways we supported children affected by armed conflict in the Democratic Republic of the Congo (DRC) during 2012.

Context

When armed conflict flared up in DRC in April 2012, half a million children and family members fled for their lives to camps and to neighbouring Rwanda and Uganda. We have been based in DRC since 1994, so were immediately ready to support vulnerable families. To address these problems, we adopted an integrated approach – distributing life-saving equipment to families, ensuring children were safe from harm, treating malnourished infants and supporting children's education.

Innovation

Save the Children is a pioneer in tracing and reuniting families separated in humanitarian crises. In North Kivu, we helped 2,200 children out of armed groups and reunited most of them with their families. We also reached almost 4,500 children and adults with messages to help prevent family separation and keep children safe.

Scale

We rapidly scaled up our programmes. In a short space of time, we assisted tens of thousands of children and family members

by distributing household items including tarpaulins, children's clothes and buckets. We continue to expand sustainable programmes and humanitarian operations in the country – our health programme aims to reach 1.25 million children and family members over the next five years.

Voice

We launched EVERY ONE – our global campaign to end preventable child deaths – in DRC during 2012. With World Vision and the Ministry of Health, we held a workshop with health and nutrition practitioners to drive better policy and practice to save children's lives. This initiative influenced the government's commitment to improve newborn and maternal health via a technical commission and an action plan.

Partnership

In a fragile environment such as DRC, we build the capacity of local networks to support vulnerable children and families. As the only international NGO in Kasai Oriental, we work in partnership to increase our impact. In 2012 we trained and supported local child protection groups to identify and assist children. Our corporate partner GSK helped us to improve access to life-saving healthcare in the region by training and supervising frontline health workers.

Humanitarian

Our goal Become the leading humanitarian response agency for children

IN 2012 SAVE the Children responded to 77 humanitarian crises caused by conflict and natural disaster, assisting 5.8 million children in 46 countries.

In addition, our measures to reduce the risk of future crises reached 2 million children and family members. We continue to develop our capacity to prevent and respond to crises.

At the time of writing, over 3.1 million children in Syria, and 770,000 who have fled to neighbouring countries, are in need of humanitarian assistance.

Since fighting started, we have supported children and families throughout the region and via local partners in Syria. At the end of 2012 we had raised US\$20.6 million to support this work and reached 83,800 Syrians with

education, child protection, health, nutrition, shelter and food security interventions.

But this isn't enough. Working with other agencies, we have drawn the world's attention to the crisis and voiced children's concerns.

We continue to call on the UN and others to end the violence and secure full humanitarian access inside Syria. Our Stop the Killing campaign lent weight to our advocacy by gaining support from people in 145 countries and reaching 10 million people on Twitter.

“If anyone was in any doubt about the horrors... just look at the evidence published by Save the Children...”

A world leader addressing Syria in a keynote speech to the United Nations General Assembly, September 2012. Our Syria campaign got the message about the plight of Syria's children to world leaders

\$180M



Our largest ever humanitarian operation, in response to the food crisis in East Africa, exceeded our targets by reaching nearly **4 million** children and family members and raising over US\$**180 million**

We launched a multi-sectoral response to typhoon Bopha in the Philippines, providing **food security** and **livelihoods**, **shelter**, **health** and **nutrition**, **water**, **sanitation** and **hygiene**, **child protection** and **education** activities



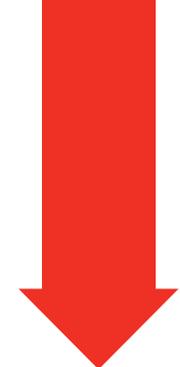
Lebanon: Luca Kleve-Ruud / Save the Children



Health and nutrition



40%



Our breakthrough No child under five dies from preventable causes, and public attitudes will not tolerate high levels of child deaths

SINCE 1990, THE number of children dying each year has almost halved. Despite this achievement, 19,000 children under five still die every day, mostly from preventable or treatable causes. Save the Children is campaigning to end this injustice.

Around the world, we're mobilising people, influencing governments, building partnerships, and using our knowledge to catalyse policy change and political commitments. We're working with others to push governments to ensure that every child has access to newborn care, health workers, life-saving immunisations and the nutrition they need to survive and fulfil their potential.

For example, Nigeria is home to 2% of the world's population, but accounts for 12% of child mortality. Drawing on our long-term

experience in Nigeria and the credibility this gives us, we campaigned for a National Health Bill to ensure every child receives the healthcare they need.

Our team in Nigeria, including advocacy and campaigning experts, strengthened relations with government ministers and enlisted influential champions including Nigerian celebrities. We used national and local media and SMS campaigns to get people behind the campaign, working as part of a coalition with more than 10 organisations.

The Health Bill has passed a second reading in the Senate and we are hopeful it will become law soon. Recently, the President launched a national initiative to 'Save 1 million lives', reflecting a growing climate of expectation around child survival in Nigeria.

“Save the Children is an important partner in what we are trying to do in Nigeria. As a civil society organisation, it has been able to come in, in a way that has helped move an agenda that is very critical to our effort to save [the] lives of children”

Dr Muhammad Ali Pate, Minister of State for Health, Nigeria

To find out more please visit www.everyone.org

Our one-day global Twitter conversation about the scandal of child malnutrition reached **5.5 million** people in **12** time zones

Our global focus on hunger and nutrition contributed to the World Health Assembly adopting a new international target to reduce child stunting (a life-long, life-limiting side effect of poor nutrition) by **40%** by 2025



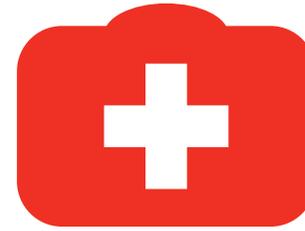
Nigeria: Save the Children



We vaccinated **1.3 million** children through our health and nutrition programmes



We trained **96,000** health workers



During 2012 we provided life-saving treatment for millions of children around the world

— Malaria **2 million** —
— Pneumonia **1.4 million** — Diarrhoea **0.9 million** —

10.2M

We assisted **10.2 million** children under five through our nutrition initiatives

DESPITE DRAMATIC REDUCTIONS in child mortality in recent years, over 40% of child deaths occur in the first month of life. The world can – and must – prevent these newborn deaths.

With support from the Bill & Melinda Gates Foundation and USAID, and by working with health ministries, Save the Children is expanding access to newborn health services where they're needed most. Evidence from this work is informing large-scale newborn health interventions in over 18 countries. This could save millions of babies' lives.

In Nepal, 60% of deaths in children under five occur in the first month of life. Led by the Ministry of Health, we are supporting efforts to reach all mothers and babies with newborn care – including preventing and treating

infections, promoting breastfeeding and helping babies with breathing difficulties. To deliver this, female community health volunteers have been trained in 34 of Nepal's 75 districts. And we're using radio and TV messages to promote this care before, during and after birth.

Nepal has made remarkable progress, with newborn mortality dropping by 30% over a decade. The Government of Nepal is committed to expanding basic newborn care, and plans to implement it nationally by 2015.

“A midwife explained how important breastmilk and breastfeeding are to a child, especially during his/her first six months. Breastmilk contains all the nutrients a baby would need; it's very good for baby's brain health and digestive system. She recommended to breastfeed my baby within one hour after delivery, if possible”

A mother from Vietnam explains how our infant and child nutrition programme changed her behaviour



Nepal: Suzanne Lee / Save the Children

Education

Our breakthrough All children can read by the time they leave primary school; and children caught up in humanitarian crises have access to quality education

TODAY, ALMOST 40% OF school-age children leave school unable to read well enough to learn. That is why Save the Children is focusing on improving the quality of children's education.

Our innovative Literacy Boost programme combines reading assessments, teacher training and community action to improve children's reading skills. The programme is active in 15 countries around the world.

In Pakistan, we are using evidence from our assessments to target school programmes for greater impact. And we are supporting parents and communities to encourage reading.

This has measurable and positive results. Girls in our Literacy Boost schools achieved higher reading skills and greater learning in both Urdu and Pashto than girls in other schools.

“At the beginning of the year, only 10 children in my class of 42 were readers. I was fortunate to attend two workshops, where I was taught various methods for teaching reading. Now, 29 of my pupils are reading and I'm working to ensure that before the year ends all my pupils will be readers”

Mrs Namate

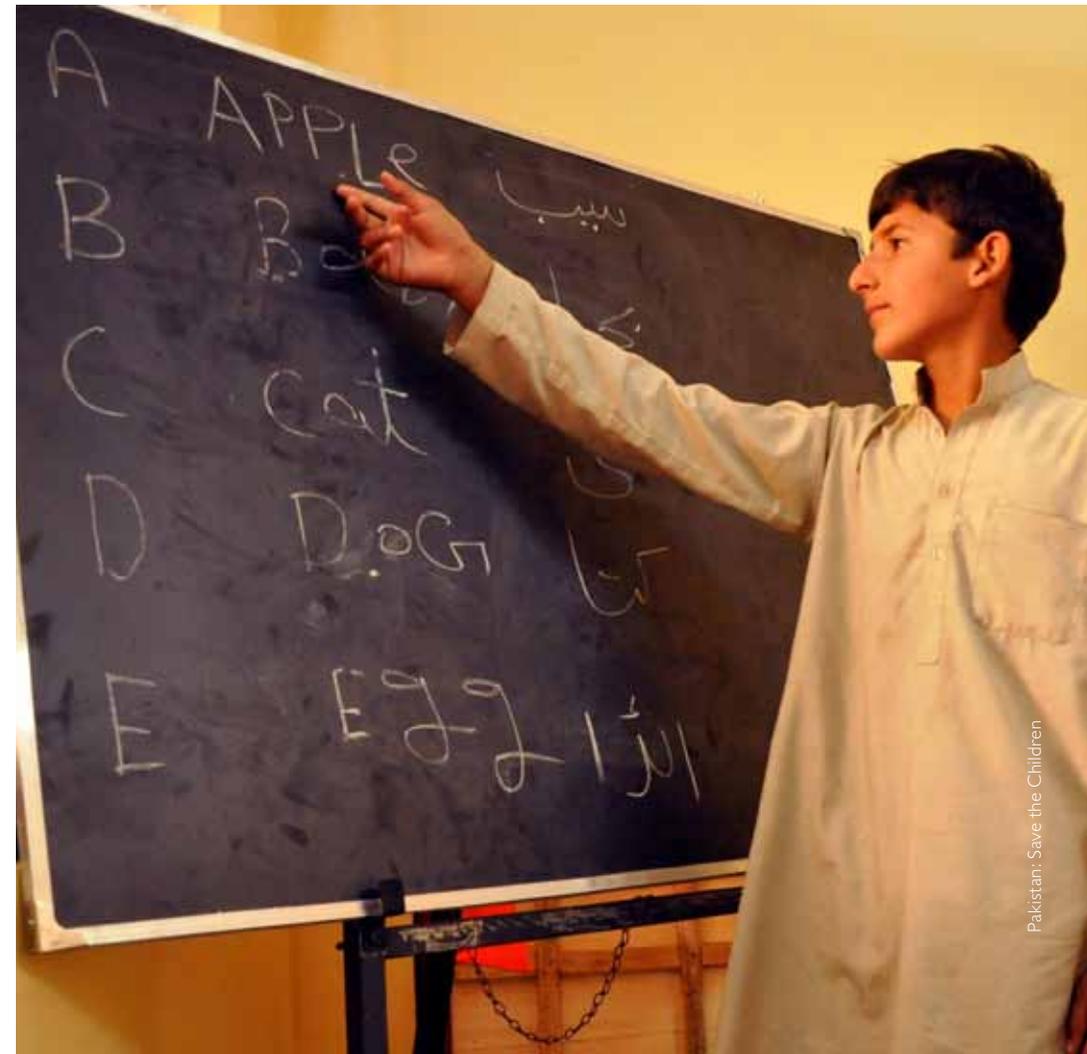
Grade 3 teacher in Matobo district, Zimbabwe



For **5** years, Save the Children and UNICEF have co-led the Global Education Cluster, working with **26** organisations to coordinate education for children affected by humanitarian emergencies



Our education programmes directly reached **8.1 million** children in 2012



Child protection

Our breakthrough All children thrive in a safe family environment and no child is placed in harmful institutions

SAVE THE CHILDREN is a global leader in child protection, with long experience of working to stop all forms of violence against children. That's why we're helping to implement laws and policies supporting family-based care in 20 countries.

Children almost always thrive best in family environments, but an estimated 8 million children live in institutions that can harm their development. Shockingly, 90% of these children have at least one living parent.

In Indonesia, around 500,000 children live in institutions – often for no reason other than family poverty or to be able to access education.

Since 2005, we have worked with the Indonesian government to shift its policy focus

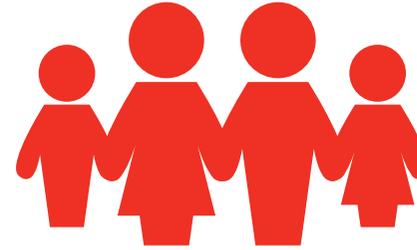
from institutional childcare to providing services through communities and families.

Working in 15 provinces, we're using our evidence to increase public awareness, support the professionalisation of social work and assist the government to implement policy changes. Thanks to our initiatives, child protection is one of four priorities in Indonesia's medium-term development plan.

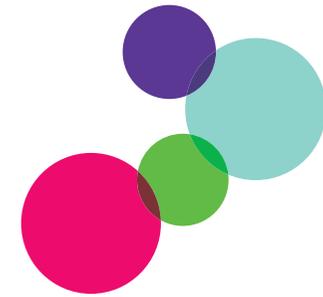
This approach has benefited children by expanding and strengthening local child welfare systems, promoting family-based care and regulating childcare institutions. Through our pilot programme, we convinced the Ministry of Social Affairs to change the way child protection services are provided in a country with around 74 million children.

“There are so many dangers in the street. It's great that Save the Children is opening safe [spaces] for children in the most dangerous neighbourhoods. If kids are in the streets they're exposed to violence and bad things, whereas if they're at the Save the Children space they are safe, learning and happy”

Viviana, 15, from Colombia, describing how she and her peers benefit from a safe place to enjoy themselves



We worked in **34** countries to reunite children separated from their family members during humanitarian crises



In 2012, around the world we reached

345,500 children who have been sexually abused, exploited or affected by armed conflict
522,500 children without appropriate care
339,000 children with programmes to end physical punishment
518,000 children through programmes to end harmful child labour



Indonesia: Krister Jay Borja / Save the Children

Child rights governance

Our breakthrough All children, especially the poorest, benefit from greater public investment and better use of society's resources in realising their rights

DESPITE ALMOST UNIVERSAL support by national governments and international frameworks, children's rights are often not met because of insufficient or ineffective investment. Save the Children is striving to address this around the world.

In Nicaragua, for example, we are ensuring greater and better investment in children's rights by supporting municipal child policies and strategies. Over eight years we have increased average municipal investment in children by 92% in Nicaragua.

We achieved this by working with 81% of the country's municipalities, 10 partner organisations and, most importantly, children themselves. In 2012, more than 5,300 children and adolescents presented proposals to authorities and election candidates, or helped develop local policies.

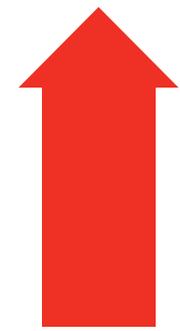
"I would like to thank [Save the Children] for tireless work improving children's lives and fighting for their rights across the world. Your field work, advocacy and expertise are invaluable. You give a voice to children and push decision-makers to deliver concrete and effective results"

Vice-President Viviane Reding

EU Commissioner for Justice, Fundamental Rights and Citizenship

63%

In 2012, **63%** of the child rights priority issues raised by us and our partners in the UN Universal Periodic Review resulted in recommendations accepted by states



19%

In 2012, the number of children directly reached through our child rights governance programmes increased by **19%**



Nicaragua: Lisbeth Dina Jentzen / Save the Children

Our impact in 2012

By working as one Save the Children, our staff and numerous volunteers around the world achieve enormous amounts for children. These achievements are only possible because of the commitment, investment and encouragement of our partners, donors and supporters. Thank you



1,200

We work with over 1,200 partners, ranging from small, community-based organisations to UN agencies

888,000

We made 888,000 babies' births safer, by helping to train birth attendants

500,000

We reached more than 500,000 children and family members affected by conflict, extreme poverty, food shortages and limited access to education in Yemen

85,500

We secured access to education for 85,500 of the world's hardest-to-reach children, living in 17 conflict-affected fragile states

49

In 2012, 49 countries around the world reported 91 advocacy initiatives on child protection – a sign that the world is taking child protection seriously

Global corporate partnerships

Thanks to all of our corporate partners, who enable us to scale up our programmes and increase our impact. Here are some examples

The IKEA Foundation is our largest global corporate donor. We have been partners with IKEA since 1994 and have together developed the IKEA Code of Conduct. IKEA's Soft Toys for Education campaign has benefited more than 10 million children over the past 10 years by generating US\$75.3 million for Save the Children and UNICEF, including US\$12.3 million in 2012.

Since 2008, we have worked together to address the root causes of child labour in the cotton seed and cotton production industry in India and Pakistan. So far, more than 60 of our programmes around the world have been supported by the IKEA Foundation.

“Our collaboration with Save the Children has helped millions of children in developing countries, by improving education and promoting children’s rights. Together we are helping children all over the world break the cycle of poverty and build a brighter future for themselves and their families”

Per Heggnes
CEO, IKEA Foundation

In 2012 **Unilever** made a US\$19.8 million commitment to support EVERY ONE, our global campaign to end child mortality. Together, we aim to reach over 2 million mothers and children by 2016. The partnership will help us to deliver high-impact health and nutrition programmes, bring us a step closer to ensuring that a health worker is within reach of every child and provide a platform to catalyse a movement for a global breakthrough on child survival.

“Our partnership with Save the Children will deliver transformational change that will impact millions of lives. We have an ambition to double the size of our business whilst increasing our positive social impact; looking after future generations is an intrinsic part of our vision”

Paul Polman
CEO, Unilever



Niger: Jonathan Hyams / Save the Children



Somaliiland: Anna Kart / Save the Children



Colombia: Roger Dávila / Save the Children

Save the Children is uniquely placed to deliver national and global partnerships. We focus on building long-term, mutually beneficial strategic relationships

Since 2003, our global partnership with **Reckitt Benckiser** (RB) has helped us to raise US\$17.8 million and reach over 1 million children. In 2012 RB launched 'Healthier kids, Happier homes', raising US\$5.7 million through employee fundraising and corporate donations.

This support has enabled us to expand our health and hygiene programmes around the world. It also unites RB's global employees behind a common purpose.

“Our partnership with Save the Children fits with RB's vision of a world where people live healthier and better lives – by providing innovative solutions for healthier lives and happier homes”

Rakesh Kapoor
CEO, Reckitt Benckiser

Since 2009, our partnership with **Bulgari** has helped us to transform the lives of 500,000 children through improving education quality in more than 20 countries. Our partnership exceeded its ambitious objectives by raising over US\$20 million through sales of a specially-designed ring and securing impressive global media coverage.

Our relationship has also strengthened Bulgari's visibility and engagement among its employees.

“Bulgari has always encouraged social and environmental responsibility. The partnership with Save the Children is received with enthusiasm by our clients and employees, triggering a sense of belonging”

Francesco Trapani, President of the Jewellery and Watches Division of LVMH

“We are extremely proud of our longstanding relationship with Save the Children. It is a pleasure and a privilege to apply our expertise in strategy and organisational change to improve the lives of marginalised children around the world”

Craig Baker, Partner and Managing Director, The Boston Consulting Group

Venture partnerships

We could not have built a new organisation without the world-class expertise of our partners, who have leveraged their core competence to achieve more in the world and gain valuable experience along the way.

In 2012:

The Boston Consulting Group provided important support to help implement our strategy

Freshfields Bruckhaus Deringer LLP's legal services assisted our governance structure and international programming strategy

Baker & McKenzie's legal services supported us in the areas of brand protection, employment law and international programming strategy

Egon Zehnder International assisted our board review, in addition to providing governance and global recruitment support

Standard Chartered Bank supported our leadership development and helped our HR function to embed our shared global culture

Fragomen LLP provided us with specialist legal services relating to immigration.

Finance and governance

During 2012 Save the Children retained the same level of net income as in 2011, with fewer large-scale humanitarian crises in the year balanced by other growth. Our combined revenues totalled almost US\$1.6 billion

Save the Children International is the entity that operates our international activities outside member countries. Its board has representation from member funders, allowing strong governance and accountability. Save the Children Association is the parent organisation, brand owner and guardian of our membership bylaws and other agreements

Executive roles

Jasmine Whitbread
Chief Executive Officer

Caroline Stockmann
Chief Financial Officer

Madalyn Brooks
Chief People Officer

Janti Soeripto
Deputy Chief Executive Officer

Patrick Watt
Global Campaign and Advocacy Director

Rudolph von Bernuth
International Programs Director

Imran Matin
Director International Programs Designate

Board

Charles Perrin, Chair

Inger Ashing

Nina Bhatia

William Haber

Mimi Jakobsen

Irene Khan

Borger Lenth

Mark Malloch-Brown

Bradley C Palmer

Alan Parker

Joy Phumaphi (until March 2012)

Harpal Singh

Helene Sullivan

Claudio Tesauro

Organisation	Income in US\$
Australia	89,346,248
Brazil	10,475,064
Canada	41,051,983
Denmark	52,822,167
Dominican Republic	1,545,925
Fiji	1,270,786
Finland	27,168,425
Germany	12,046,104
Guatemala	2,099,721
Honduras	2,492,848
Hong Kong	7,936,496
Iceland	531,887
India	22,924,599
Italy	69,517,227
Japan	34,840,307
Jordan	1,320,473
Korea	40,997,166
Lithuania	1,006,712
Mexico	9,942,098
Netherlands	28,322,644
New Zealand	8,647,780
Norway	103,826,004
Romania	5,023,842
South Africa	202,361
Spain	25,318,737
Swaziland	518,559
Sweden	157,419,479
Switzerland	11,571,574
UK	446,829,426
USA	597,229,822
SCI	4,856,626f
	1,819,103,092§
	1,578,009,226†

Explanatory notes

¶ This figure represents the value attributed to pro bono professional services donated directly to Save the Children International

§ This total income figure for 2012 includes transfers of US\$241 million between Save the Children organisations

† This total income figure for 2012 excludes transfers of US\$241 million between Save the Children organisations

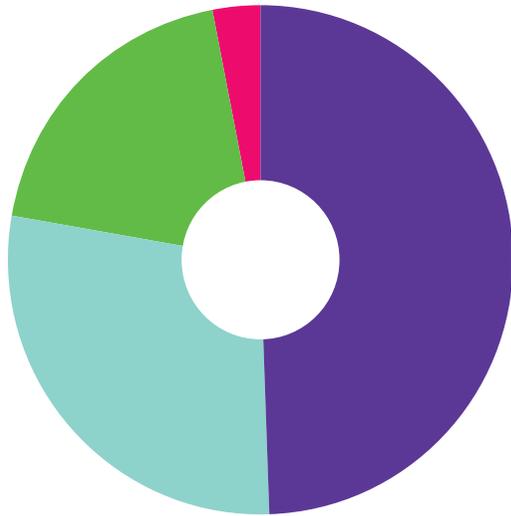
‡ The programme expenditure chart covers combined humanitarian and development expenditure. Of total programme expenditure, 41% related to humanitarian response and 59% to development programming

The data used for the income sources chart below excludes transfers between Save the Children organisations

Amounts are converted from local currency to US\$ at the exchange rate on 31 December 2012

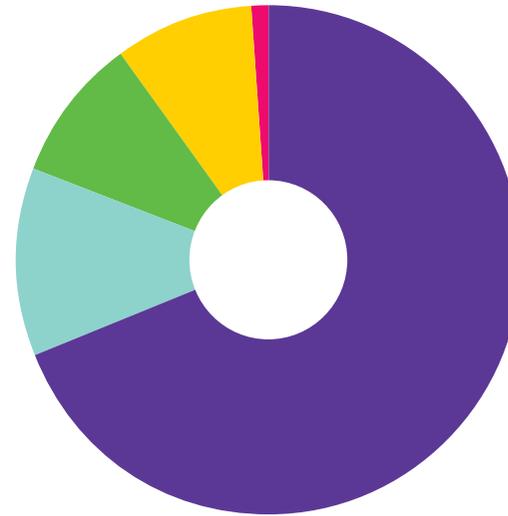
Income figures are aggregated data based on Save the Children organisations' own reports. Figures shown are for the calendar year 2012. Because of time constraints, not all figures are based on audited accounts

Each Save the Children organisation publishes detailed accounts in its own country. If you would like more information on the financial activities of any Save the Children organisation, please contact it directly. Contact details are on page 16



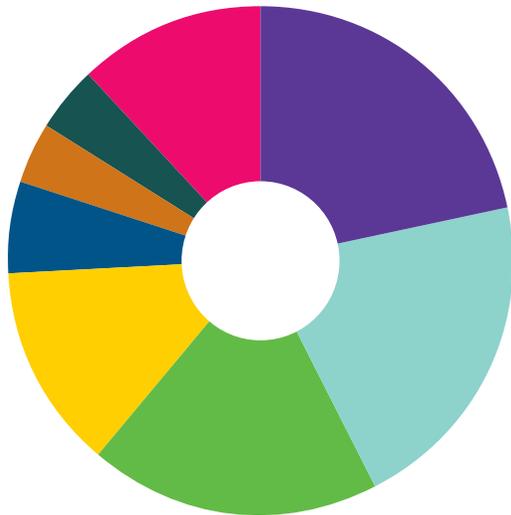
Income sources

- Governments 49%
- Individuals 28%
- Corporations and foundations 19%
- Other 4%



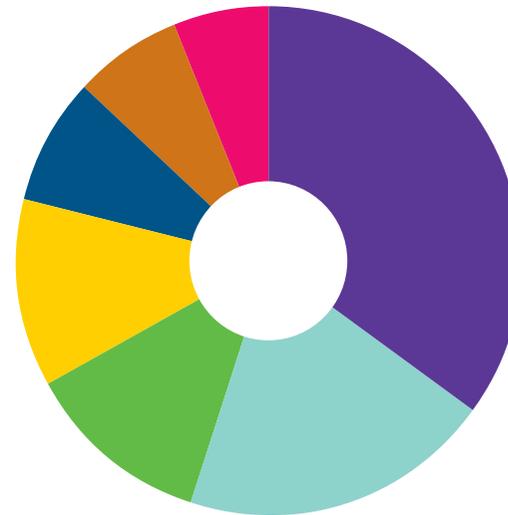
Expenditure by sector

- Overseas programmes 69%
- Domestic programmes 12%
- Fundraising and membership 9%
- Administration and general 9%
- Governance 1%



Expenditure by programme area ‡

- Relief items 21%
- Education 21%
- Health and nutrition 19%
- Child protection 13%
- Child poverty/livelihoods 6%
- HIV and AIDS 4%
- Child rights governance 4%
- Other 12%



Expenditure by region for overseas programmes

- East Africa 35%
- South and Central Asia 20%
- South East and East Asia 12%
- West and Central Africa 12%
- Middle East and Eurasia 8%
- Southern Africa 7%
- Latin America and Caribbean 6%

Contact details

Our global movement for children comprises Save the Children International and 30 member organisations

Save the Children International

London

www.savethechildren.net

Advocacy offices

Addis Ababa

www.savethechildren.net/advocacy

Brussels

www.savethechildren.net/advocacy/eu-office

Geneva

www.savethechildren.net/geneva

New York

www.savethechildren.net/advocacy

Member organisations

Save the Children Australia

www.savethechildren.org.au

Fundação Abrinq – Save the Children Brazil

www.fundabrinq.org.br

Save the Children Canada

www.savethechildren.ca

Save the Children Denmark

Red Barnet
www.redbarnet.dk

Save the Children Dominican Republic

Fundación Para el Desarrollo Comunitario
www.savethechildrendominicana.org

Save the Children Fiji

www.savethechildrenfiji.com

Save the Children Finland

Pelastakaa Lapset – Rädga Barnen
www.savethechildren.fi/en

Save the Children Germany

Save the Children Deutschland
www.savethechildren.de

Save the Children Guatemala

www.savethechildren.org.gt

Save the Children Honduras

Asociación Salvemos a los Niños
www.savethechildrenhonduras.org

Save the Children Hong Kong

www.savethechildren.hk

Save the Children Iceland

Barnaheill
www.barnaheill.is

Save the Children India

Bal Raksha, Bharat
www.savethechildren.in

Save the Children Italy

Save the Children Italia Onlus
www.savethechildren.it

Save the Children Japan

www.savechildren.or.jp

Save the Children Jordan

www.jordan.savethechildren.net

Save the Children Korea

www.sc.or.kr

Save the Children Lithuania

Gelbokit Vaikus
www.gelbvaik.lt

Save the Children Mexico

Fundación Mexicana de Apoyo Infantil
www.savethechildren.mx

Save the Children Netherlands

www.savethechildren.nl

Save the Children New Zealand

www.savethechildren.org.nz

Save the Children Norway

Redd Barna
www.reddbarna.no

Save the Children Romania

Salvati Copiii
www.salvaticopiii.ro

Save the Children Spain

Save the Children España
www.savethechildren.es

Save the Children South Africa

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Statistics are based on latest available figures from Save the Children programmes or recognised international sources.

Monetary figures have been converted into US\$, using the exchange rate on 31 December 2012.

We use an agreed methodology to obtain data through our global annual reporting process. For this publication we used significant figures. This means rounded up or down to the nearest 10, 100 or 1,000. If the next number is 5 or more, we round up; if the next number is 4 or less, we do not round up.

The names of some children have been changed to protect their identities.

Thanks to everyone involved in producing this Annual Review.

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“There is nothing more precious than the life of a child. This is where we find hope for the future. I encourage people around the world to make their voices heard and back this campaign”

Archbishop Desmond Tutu speaking in support of our EVERY ONE campaign to end preventable child deaths

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